

# West Broadway COMMUNITY ORGANIZATION

## West Broadway Community Organization 2013-14 Annual Report

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A few of WBCO's current staff members outside of our office at 608 Broadway in June of 2014

## **Report from WBCO's Board Chair**

This is an exciting time to be a part of the West Broadway Community Organization. Every year that I am a part of this organization I am more and more amazed at how much can be accomplished by a small number of staff and many dedicated volunteers.

In the past year, the WBCO board of directors has continued to seek out ways to engage the larger community in the work that we do. In November, we held our third annual Town Hall meeting, in which we focused on active transportation and safety issues in the neighbourhood. It was very well attended and there were lots of great suggestions and action steps taken towards a safer neighbourhood for everyone.



Robin Falk, WBCO Board Chair

For some residents, we know that the structure of a slightly more formal Town Hall meetings doesn't work for them. For these folks, our Big Ideas Committee has started meeting more regularly at Cross-ways In Common and it's been great to hear back from them about the issues they are facing on a daily basis.

All in all, it's been another fantastic year in the West Broadway neighbourhood. We are lucky to have extraordinary staff who give above and beyond what is expected of them and who care deeply about the work that we do, and on behalf of the board of directors, I'd like to thank them for all of their hard work and dedication.

As the outgoing Chair of WBCO, I am so proud of the work that's been done in my four years on the board and I will always be grateful that I had the opportunity to be a part of such a valuable resource in the community.

WBCO Board of Directors 2013-14	
Executive	Members at Large
Robin Falk– <i>Chair</i>	Rebecca Chambers
Dave Dyck – <i>Vice Chair</i>	Lauren Clasen
Brent Mitchell – <i>Vice Chair</i>	Sam Hagenlocher
Joff Schmidt – <i>Secretary</i>	Kathy Kopenec
Bruce Spielman – <i>Vice Chair</i>	Sharon Olson
Fiona Plett – <i>Treasurer</i>	Gillian Roy
Todd Donahue - Vice Chair	lan Sunabacka
	Marshall Wiebe

## **Report from the Executive Director**

I first moved to West Broadway in 1995. Police cars, boarded-up buildings, children with nothing to, and empty storefronts were a backdrop to that first winter in what would soon become my favourite part of Winnipeg. Winter broke late in 1996, much like this year, and there was an energy in West Broadway that was unfamiliar to me, the marathon cold and bleak sidewalks giving way to a flood of people walking, saying hello, and living interesting lives.

I remember walking past a community garden that spring, the first I had ever seen, started up guerilla-style in what is now the Epic parking lot on Furby St. just north of Sara. The gardeners were a mix of DIY young people and older folks with long stories to tell; I watched them all summer, fighting the heat to create something meaningful. I lived alone just up the street, not a lot of money, a head full of dreams, cheap rent, a good heart... not unlike thousands of my neighbours, and I played no part other than being present in those days while many of those neighbours talked, lobbied, knocked on doors, shared ideas and paved the way for what eventually became the West Broadway Community Organization.

This neighbourhood has been through a great deal since 1996; we rarely see the vacant store fronts or boarded-up buildings these days and statistics are showing clear signs of change. We at West Broadway Community Organization are committed to ensuring that, to whatever extent possible, this change comes under the terms that local residents have defined for themselves. We can do little to mitigate larger systemic shifts in things like the value of property or the renewed desirability of living downtown, but we do affect lasting change on many important fronts.

This report highlights a few significant achievements realized by WBCO



Greg MacPherson, Executive Director

programming and organizational efforts over the past year. Sadly, there is no real way to document the hundreds of hours of unpaid and volunteer time, the many 14 hour days worked by staff, the growth of relationships, the satisfaction of doing more with less, and the genuine strengthening of our local social fabric. That said, in my seventh year with WBCO and in the 18th year of this organization's existence, I am proud to highlight a few of our many achievements and to invite you to join us in celebrating, protecting and promoting the diversity and livability of West Broadway, in 2014 and for years to come.

### WBCO's Executive Director is responsible for the following:

- 1. ) Assisting WBCO's Board of Directors with strategic and operational planning
- 2.) WBCO Policy Development
- 3. ) Development and Implementation of programming
- 4. ) Human resources management
- 5. ) Financial management
- 6. ) Manage properties and office facility
- 7.) Communications
- 8. ) Creating and maintaining relationships within the community
- 9.) Resourcing the WBCO Board of Directors

## West Broadway Community Organization Staff Listing 2013 - 2014

Angela Anavilok Zorya Arrow **Rachel Carrier** Henry Chezick Ailene Deller Greg Furmaniuk **Rosaleen Flett** Zach Fleisher Jesse Fontaine Jamie Fox Kelly Frazer Stephanie Fullford Damien Gagne Chris Gray Mark Harper Dmytro Kushneryk Art Ladd Kevin Linklater Jovan Lottis Greg MacPherson Mike Maunder Robert Okema Lara Partridge Christopher Parker Erica Sauer Bowen Smyth Steve Solomon Donna Sumner Mike Tarleton Allyson Watts Alex Wright Zakia Mohamed

Community Cleaner **Community Gardens Coordinator** Soup Bee Cook Housing Inventory Good Food Club Co-Coordinator Housing Inventory Soup Bee Cook and Market Sales Housing Inventory Urban Nature Educator Community Connections/Safety Coordinator Soup Bee Coordinator Manager of Green-space Programming Good Food Club Coordinator Community Cleaner Soup Bee Cook Soup Bee Cook Housing Coordinator Housing Inventory Rooming House Outreach Coordinator Executive Director Community Voices Workshops Community Cleaner Community Cleaner **PIP** Inspector Soup Bee Cook Composting and Soup Bee Coordinator Rooming House Handy-person Soup Bee Cook Kids After School Ice-Skating Instructor Accountant Soup Bee Chef Soup Bee Cook



Dmytro Kushneryk, Soup Bee Cook



Allyson Watts, WBCO Accountant

## **Community Composting**

West Broadway's composting project is the culmination of many years of research, funding applications, and consultations. In the fall of 2009, staff at West Broadway Community organization brought community members together to envision the future of composting in the neighbourhood. The community identified several specific goals, and the following list highlights some of our collective accomplishments over the past two years:

- Eight new community compost bins built
- Two new community compost sites established
- Signage added to two community compost sites
- 11 workshops and one Master Composter course offered to community members



Community Compost Coordinator, Bowen Smyth

- Media coverage of composting workshops, events, and accomplishments aired on CBC, CKUW, and UMFM radio stations.
- 37 apartment composting kits distributed
- 12 bins built at eight buildings
- 18 Master Composters trained in West Broadway
- Five Master Composters volunteering and/or working in West Broadway
- Research conducted and grants submitted for organic waste collection at neighbourhood businesses
  and organizations
- Received funding for one part-time staff for 15 hours/week for 18 months

### Moving Forward:

While we haven't been able to secure ongoing funding for a Compost Coordinator, we've made some significant strides towards improving our most successful neighbourhood composting efforts: our community compost sites. The majority of these eight sites are used to maximum capacity, and with the help of many volunteers and Master Composters, we are establishing West Broadway as a leader for collectively managed waste diversion. For more information about our composting project, you can refer to the report available on our website.

### Thanks to our supporters and partners

TD Friends of the Environment Manitoba Conservation Neighbourhoods Alive! Eco Action Assiniboine Credit Union West Broadway BIZ

## West Broadway's Community Outreach Program

The role of the Community Outreach Coordinator is to build relationships between local organizations and individuals, with the end goal of strengthening West Broadway social fabric and overall safety. This effort is guided by the recommendations of WBCO's Five-Year Safety Plan (2010). This includes:

• Coordinating programs that increase the safety of residents such as managing our Community Cleaners, installing safety equipment (deadbolts, peep holes, swing locks) in rooming houses, and driving the Seniors' Safe Ride van.

• Offering opportunities for individuals and organizations within West Broadway to meet and collaborate, such as Safety Walks & BBQs, community events, block parties, block meetings, and bimonthly network meetings for organizations within West Broadway.



Jamie Fox, Community Outreach Coordinator

- Coordinating West Broadway's community news paper, *The Broadcaster*, which is a platform for neighbourhood residents to discuss the topics and events important to the community.
- Coordinating the ROAR (Residents Offering Activities for Residents) program, which helps develop strategies for fostering active participation from residents who may have barriers to meaningful participation.

### Accomplishments:

- Over 500 bulky waste items reported and picked up
- Over 150 bags of garbage collected and disposed of by our community cleaners
- About 50 people attended nine safety walks over the past year
- 4 issues of The Broadcaster were released with an average of 20 contributors per issue
- 21 installations of safety equipment (deadbolts, peepholes, and swing locks) were made in local rooming houses
- In the ROAR program, we were able to install a basketball hoop and backboard because of the support
  of the group in managing the equipment and maintaining the court. Over 30 residents attended the kickoff event.
- An Active Transportation and Pedestrian Safety Town Hall was held where neighbourhood residents expressed the importance of traffic infrastructure that reflects the needs of pedestrians and cyclists. Input from this town hall has already influenced the development of the upcoming bike lane on Sherbrook and may inform future developments in the neighbourhood.

## Thank you to our supporters and partners

Neighbourhoods Alive!, the West Broadway BIZ and Westminster Housing Society, the residents of 145 and 165 Maryland, Westminster Church

## West Broadway Gardens

West Broadway Community Organization's Gardens Coordinator is responsible for supporting community gardening efforts in our neighbourhood. This includes:

- Allocating plots, organizing and communicating with gardeners about garden events and season set up
- Supervising two Urban Green Team garden workers for the summer months
- Supervising four Green Wave staff from Take Pride Winnipeg for the summer months
- Overseeing the programming and coordination of the Kid's Garden at 659 Westminster
- Organizing educational workshops in the community
- Coordinating neighbourhood tree-banding efforts
- Supporting greening efforts and initiatives in West Broadway

## 2013/14 Accomplishments:

**Kid's Garden Program**: In the 2013 gardening season WBCO reached out and partnered with seven youth serving agencies to ensure access to the gardens and to bring more neighbourhood kids to the garden each day. Over 250 children visited the kids garden in 2013 to learn about gardening, nature and the environment.



Zorya Arrow, Gardens Coordinator

**Horticultural Therapy Programming**: Together with the Westminster Housing Society and the Winnipeg Regional Health Authority, WBCO partnered in offering expanded Horticultural Therapy programming in 2013, after the first successful programming in 2012 at the Hintsa House garden site. Programming for the 2014 growing season is now underway, for its third year.

**Here We Grow Project**: WBCO ran a pilot urban agriculture project during the summer of 2013 addressing goals identified by partners, and community members: improving support and resources for community gardeners in West Broadway, assisting under-employed community members, and developing a more focused use of the urban agriculture site at Klinic Community Health Centre. With these goals in mind, Here We Grow included a workshop series, an employment mentorship program, a 3,500 square foot herb garden, weekly market stands in West Broadway, and a participatory research project.

The most successful aspect of the project was the employment mentorship component, which was also the most difficult to translate into identifiable outcomes. Some of the other successes of the project include:

- fourteen weeks of selling food grown without chemical inputs
- nine workshops to teach sustainable growing and eating skills
- five free seed swaps to enrich genetic diversity in West Broadway
- efforts to learn about and implement traditional indigenous growing methods
- 185 people involved in project activities

The final project report - available on our website - identified recommendations for future years, some of which are currently being implemented for the 2014 season.

## Thank you to our supporters and partners

Neighbourhoods Alive, MB4 Youth, TD Friends of the Environment, EcoAction, MCSC, Service Canada, Cornish Child Care Centre, Art City, Mulvey School, West Broadway Youth Outreach Program, Resource Assistance for Youth (RaY), Broadway Neighbourhood Centre, Nature Manitoba, Wolseley Family Place, West Broadway Biz, Klinic, Green Action Centre, DMSMCA, SNA, Gordon Bell Off Campus, Westminster Housing Society, the WRHA and the more than 130 volunteer gardeners working at seven sites in the community.

## The Good Food Club

The Good Food Club (GFC) makes healthy, nutritious, affordable food available in West Broadway and inner-city Winnipeg, regardless of income level. Through community engagement and dedicated volunteers, the Good Food Club is evolving to also address employment and training needs in West Broadway. GFC currently has over 900 members and continues to grow steadily.



Ailene Deller GFC Co-Coordinator

Damien Gagné, GFC Coordinator

## Some GFC highlights over the past year:

• Over 2000 volunteer hours and 20,000 'sweat equity' points earned. (Members can volunteer in return for Sweat Equity Points, which in turn can be used to purchase fresh food at GFC markets and events.)

• 1039 Good Food Boxes distributed

• 14 outdoor Affordable Farmers' Markets held (Summer) providing fruits and vegetables, dairy products, meats, bread, jams, soaps, sewing and more. Also offers an opportunity for community members to earn a small income selling their own hand made goods.

- 18 indoor Affordable Mini Markets held (Fall/Winter/Spring)
- Six volunteer-run affordable community dinners
- Over 2600 healthy meals provided to members and their families at GFC and community events
- 24 Kids Cooking Classes teaching and feeding 720 children and youth.
- 14 Farm Trips providing skills and physical activity to 93 adults
- Six Kids Farm Trips— 60 children visit a Manitoba farm and participate in agricultural practices
- 15 skill-building workshops and cooking classes
- 52 community members received Safe Food Handling training
- Non-judgemental Fitness classes started

## Thank you to our supporters and partners

Neighbourhoods Alive!, Healthy Living Manitoba, the Lount Foundation, Winnipeg Foundation, Assiniboine Credit Union, the Hawthorn Foundation, the YMCA, Manitoba Community Services Council, MAFRA, and the hundreds of GFC volunteers who make this program what it is

## 2013 in photos



The beautiful community garden at Rock and Horse



Good Food Club Perogi-Making Class



Meet the Chief of Police event at BNC Centre



Rooming House Outreach: Tenants fixing up their own suits



Rooming House Outreach: Tenants and the garden beds they helped build and maintain



Annual Spring Clean-up 2013

## **Housing Development and Coordination**

The Housing Development Coordinator oversees the implementation of the priorities and housing initiatives under the Housing Plan and Community Plan. Additionally, the Coordinator reviews and develops housing proposals and coordinates any housing revitalization activities in the West Broadway neighbourhood. Given

the 2008-12 Housing Plan has expired, a major focus this year has been to develop a new Housing Plan for 2014-2018.

## 2013/14 Key Accomplishments

**Housing Plan 2014-2018** – formed a Steering Committee of representative community members, setting the goals and priorities for a Housing Plan. Based on the Steering Committee's direction, WBCO released a Request for Proposals from qualified consultants. This resulted in the hiring of Kerniel Aasland, Heather Hall and Laura Rempel, who began consultations and research during the 2013/14 fiscal year.



**Rooming Houses** 

Initiated the development of a rooming house action plan in

Art Ladd, Housing Coordinator

partnership with Resource Assistance for Youth, Spence Neighbourhood Association (SNA) and the Canadian Centre for Policy Alternatives-MB (CCPA-MB); currently ongoing.

Partnered with the CCPA and the Manitoba Research Alliance on rooming houses; ongoing.

Engaged participation of rooming house landlords in WBCO's Rooming House Outreach Program, including new and inactive landlords. Resourced and supported landlords with funding opportunities, including the Province's Rental Housing Improvement Program and the Property Improvement Program. Ongoing partnerships with government, rooming property owners and community agencies to address the challenges facing rooming houses.

**Property Improvement Program** – In 2013 WBCO's exterior fix-up grant provided \$49,455.32 in funding, leveraging \$82,385.65 in private investment. In total, 35 grants were dispersed to 20 homeowners, 15 rental properties, and 1 rooming house. The most common exterior fix-up projects included roofs, fences, windows, soffits, fascia and front steps.

**Housing Inventory** – completed a thorough door-to-door inventory of rental and homeownership housing in West Broadway. The inventory resulted in the mapping of West Broadway rooming houses in partnership with the Institute of Urban Studies.

**Social Enterprises** – In partnership with SNA and Daniel McIntyre-St. Matthews Community Association (DMSMCA) secured funding and contracted research on the feasibility of a social enterprise focusing on property management and/or housing development.

## Advocacy

Active member of Right to Housing Coalition, the Winnipeg Rental Network, and supporting tenats and housing opro9viders in their efforts to resolve conflict within rental properties.

## Thank you to our partners and supporters

City of Winnipeg, Neighbourhoods Alive!, United Way and Assiniboine Credit, the Canadian Centre for Policy Alternatives, Institute of Urban Studies, Wolseley Family Place, Daniel McIntyre-St. Matthews Community Association, Spence Neighbourhood Association, Resource Assistance for Youth, Winnipeg Rental Network, Right to Housing Coalition, Habitat for Humanity, MLA Rob Altemeyer's Office, Crossways-in-Common, West Broadway BIZ and countless neighbourhood homeowners, tenants and landlords.

## West Broadway Rooming House Outreach Project

The Rooming House Outreach Coordinator is responsible for the administration, daily activities and progress of the Rooming House Outreach Project (RHOP). This includes working with tenants and landlords on minor building renovations, building relationships with and between tenants, landlords, and the community, and connecting tenants and landlords to beneficial local resources. RHOP ensures that existing services and resources are brought to bear most effectively and without duplication.

## **Pilot Program Highlights**

- Thirteen rooms patched/painted
- Four bathrooms patched/painted
- One common kitchen patched/painted
- Eight tenants received new IDs
- Four tenants received employment
- Four tenants attained family doctors
- Three tenants certified in CPR/First Aid
- Three damaged walls were replaced
- Eight deadbolts, nine peepholes installed
- 28 tenants became Good Food Club members
- \$18,000 private dollars leveraged for renovations
- 25 tenants received bed bug prevention materials
- Garden spaces created on site at three rooming houses
- Several hundred square feet of common space patched/painted
- Three room-doors & three front-doors replaced/reinforced
- Four tenants completed Safe Food Handler's Training

### Moving Forward:

As RHO moves into its sixth participating house, WBCO recognizes the power of this innovative program to address long standing social and economic concerns. Our organization is eager to renew long term funding and improve what we believe is the most effective (if not the only) rooming house focused initiative currently operating in Manitoba.

### Thank you to our supporters and partners:

Neighbourhoods Alive!, the Winnipeg Regional Health Authority, Cloverdale Paint, Resource Assistance for Youth (RaY), Klinic Community Health Centre, Downtown Healthy Aging Resource Team, Nine Circles, Good Food Club, Steve Tait, Mark Kagan, Richard & Sandy Motkaluk, Pillar Property Management, Yaxing & Tracey Lu, Art from the Heart, Daniel McIntyre / St. Matthews Community Association, Spence Neighbourhood Association, Red River Coop, Assiniboine Credit Union, and the City of Winnipeg.



Jovan Lottis, Rooming House Outreach Coordinator with one of several garden boxes built by tenants for their rooming house green space

## The Soup Bee Social Enterprise

The Soup Bee is a non-profit social enterprise operated by the West Broadway Community Organization (WBCO). Its goals are as follows:

- To provide employment opportunities for individuals who experience barriers to employment.
- To provide a supportive work environment for Soup Bee employees and allow them access to addi-
- tional supports when required.
  To provide Winnipeggers with a food delivery option that is both healthy and socially responsible.
- To promote food security in West Broadway and Winnipeg as a whole.
- To support local producers and organic producers (by buying local and/or organic when possible).
- To leave a small carbon footprint, by employing environmentally friendly means of transportation for our product.



## 2013/2014 Accomplishments

Rosaleen Flett, Soup Bee Cook and Market Sales Person

Building on last year's success (when sales grew significantly after the introduction of a

new state-of-the-art ordering system) Soup Bee continued to build its customer base and refine its kitchen and delivery processes during the 2013/2014 season.

**More than 3,000 litres of soup sold**: The amount of soup produced continued to increase, with over 3,000 litres of soup sold through regular weekly deliveries and catering opportunities (in comparison to 2,500 litres of soup sold in 2012/2013).

**Increased opportunities for local residents:** Last year, Soup Bee started an imitative where soups were sold at a 50% discount in the West Broadway community through the Good Food Club's Mini Markets, held every second week at Broadway Neighbourhood Center. Not only did this provide Soup Bee with greater visibility in the community and offer an efficient way to sell frozen soup, it also allowed for the soup to be easily accessed by residents at an affordable price. Building on this initiative, Soup Bee employed one local resident to run soup sales for season, providing a critical opportunity for on the job learning and skill building.



## Thank you to our supporters and partners:

Neigbourhoods Alive!, Barry McKay Consulting, Assiniboine Credit Union, CCEDNET, SEED Winnipeg, Russ Alexander, Isabel Goluch, Lucas Stewart, the Cooperators, and our loyal customers.

## Small Grants 2013

Thanks to Neighbourhoods Alive! the West Broadway Community Organization is able to offer small grants for a wide variety of community development activities in our neighbourhood. We are proud to have supported the following in 2013:

Project	Recipient
Annual Parade	Art City
Art from the Heart Event	Art from the Heart
Broadcaster	WBCO
COB House	Wolseley Family Place
Here We Grow Program	WBCO
Kitchen Upgrade	Broadway Neighbourhood Centre
Lights on Langside	Lights on Langside Group
Literacy loft Construction	Little Red Spirit
Mentors program	West Broadway Community Ministry
N and A Anonymous	Crossways in Common
On the Move Initiative	The Wrench
Play ground	Westminster Housing Society
Quarterly Newsletter	Broadway Seniors Resource Council
Rooming House Outreach	WBCO
Seniors Pamphlets	Broad Seniors Resource Council
Sherbrook St Festival	West Broadway BIZ
Snoball	WBCO
Spring Break Programming	West Broadway Youth Outreach
Spring Clean Up	WBCO
Tenant support program	Kikinaw Housing Inc.
Tree Banding	WBCO





## CRAIG & ROSS CHARTERED ACCOUNTANTS

April 2, 2014

#### INDEPENDENT AUDITORS' REPORT

#### To the Members of West Broadway Development Corporation

We have audited the accompanying financial statements of West Broadway Development Corporation (the "Organization"), which comprise the statement of financial position as at December 31, 2013, and the statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian Accounting Standards for Not-for-Profit Organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our gualified audit opinion.

#### Basis for Qualified Opinion

In common with many not-for-profit organizations, the Organization derives revenue from grants and donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Organization. Therefore, we were not able to determine whether any adjustments might be necessary to contributions, excess of revenues over expenses, and cash flows from operations for the year ended December 31, 2013, current assets and net assets as at December 31, 2013.

(continues)

1515 ONE LOMBARD PLACE WINNIPEG MB R3B 0X3 (204) 956-9400 FAX (204) 956-9424 www.craigross.com Independent Auditors' Report to the Members of West Broadway Development Corporation (continued)

Qualified Opinion

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements present fairly, in all material respects, the financial position of the West Broadway Development Corporation as at December 31, 2013 and the results of its operations and its cash flows for the year then ended in accordance with Canadian Accounting Standards for Not-for-Profit Organizations.

Craig & Ross

Chartered Accountants

## WEST BROADWAY DEVELOPMENT CORPORATION

#### Statement of Financial Position

December 31, 2013				
	2013		2012	
ASSETS	0-11-11-1		111	
CURRENT				
Cash	\$	111,701	S	98,566
Accounts receivable		72,537		79,513
Prepaid expenses and deposits		4,166		4,004
Goods and Services Tax receivable	0. <del></del>	2,804		2,423
		191,210		184,506
CAPITAL ASSETS		199,849		208,629
	\$	391,059	\$	393,135
LIABILITIES CURRENT				
Accounts payable and accrued liabilities	\$	24,876	\$	26,007
Deferred contributions	10 H	188,622		180,061
Provincial Sales Tax payable		2,685		333
Current portion of term loan due on demand		3,800		3,800
Current portion of long-term debt		4,000		3,750
		223,983		213,951
TERM LOAN DUE ON DEMAND		3,825		7,989
		227,808		221,940
LONG-TERM DEBT		62,734		66,889
DEFERRED CONTRIBUTIONS RELATED TO CAPITAL				
ASSETS		31,775		33,675
	-	322,317		322,505
NET ASSETS				
Unrestricted		11,462		13,350
Internally restricted		57,280		57,280
	<u></u>	68,742	_	70,630
	\$	391,059	\$	393,135
1				

#### December 31, 2013

Director AN Director

## WEST BROADWAY DEVELOPMENT CORPORATION

#### Statement of Operations

		2013		2012
REVENUES				
Grants	s	674.537	\$	640,373
Donations		8.035	10	3,875
Fundraising and other		65,166		37,800
Interest		85		127
Project management fees		29,040		31,525
Amortization of deferred contributions related to capital assets		1,900		1,900
Contributions deferred in prior year		180,061		164,319
Contributions deferred to subsequent year	<i></i>	(188,622)		(180,061)
	2	770,202		699,858
EXPENSES				
Equipment		7,788		6,195
Insurance		4,587		3,656
Interest		3,141		3,448
Management fees		29,040		31,525
Promotions		1,646		1.000
Office and supplies		10,455		12,949
Phone		6,479		6,313
Professional fees		18,522		21,212
Project expenses		313,810		292,303
Property tax		1,557		1,503
Rent		13,600		14,852
Repairs and maintenance		6,293		4,004
Salary and benefits		331,093		280,966
Sub-contracts		10,825		5,027
Subscriptions and dues		1,166		715
Utilities		3,312		2,769
	_	763,311		688,437
EXCESS OF REVENUES OVER EXPENSES BEFORE				
OTHER ITEMS	-	6,890		11,421
OTHER ITEMS				
Loss on disposal of capital assets		33 (1) ( <sup>1</sup> )		(1,074
Amortization	2811	(8,778)	110	(9,392
	-	(8,778)		(10,466
(DEFICIENCY) EXCESS OF REVENUES OVER EXPENSES	\$	(1,888)	\$	955

#### Year Ended December 31, 2013

## Thank you to our funders!



Thank you also to:

EcoAction

HRSDC

Healthy Living Manitoba

## Hawthorn Foundation

And the hundreds of volunteers who have made our efforts possible

